# Exhibit 3

```
1
 1
                    UNITED STATES DISTRICT COURT
 2
                   NORTHERN DISTRICT OF CALIFORNIA
 3
                       SAN FRANCISCO DIVISION
 4
 5
     ORACLE AMERICA, INC.,
                                    )
 6
              Plaintiff,
 7
                                    )
                                         No. CV 10-03561 WHA
          vs.
 8
     GOOGLE, INC.,
 9
              Defendant.
10
11
12
13
14
           -- HIGHLY CONFIDENTIAL, ATTORNEYS' EYES ONLY--
15
16
17
          Videotaped deposition of ERIC E. SCHMIDT, taken at
18
          the offices of Google, 1600 Amphitheatre Parkway,
19
          Room B43, Mountain View, California, commencing at
20
          12:44 p.m., on Tuesday, August 23, 2011, before
21
          Leslie Rockwood, RPR, CSR No. 3462.
22
23
24
25
       PAGES 1 - 162
```

1	APPEARANCES OF COUNSEL:	1	APPEARANCES OF COUNSEL (Continued):
2	FOR THE DIA DITTE OF A CLE AND DICA. DAG	2	
3	FOR THE PLAINTIFF ORACLE AMERICA, INC.:	3	FOR THE DEFENDANT GOOGLE, INC.:
4	BOIES SCHILLER & FLEXNER LLP	4	BY: RENNY HWANG, ESQ.
5	BY: DAVID BOIES, ESQ.	5	BY: KENT WALKER, ESQ.
6	333 Main Street	6	GOOGLE ASSOCIATE LITIGATION COUNSEL
7	Armonk, New York 10504	7	1600 Amphitheatre Parkway
8	(914) 749-8200	8	Mountain View, California 94043
9	dboies@bsfllp.com	9	(650) 253-2551
10		10	rennyhwang@google.com
11		11	kentwalker@google.com
12	BY: MEREDITH R. DEARBORN, ESQ.	12	
13	BY: STEVEN C. HOLTZMAN, ESQ.	13	
14	1999 Harrison Street, Suite 900	14	VIDEOGRAPHER: Aric Kerhoulis
15	Oakland, California 94612	15	
16	(510) 874-1211 (Ms. Dearborn)	16	
17	(510) 874-1001 (Mr. Holtzman)	17	
18	mdearborn@bsfllp.com	18	
19	sholtzman@bsfllp.com	19	
20		20	
21		21	
22		22	
23		23	
24		24	
25		25	
	2		4
1	APPEARANCES OF COUNSEL (Continued):	1	TUESDAY, AUGUST 23, 2011; MOUNTAIN VIEW, CALIFORNIA
2		2	12:44 P.M.
3	FOR THE PLAINTIFF ORACLE AMERICA, INC.:	3	oOo
4	MORRISON & FOERSTER LLP	4	THE VIDEOGRAPHER: Good afternoon. We are on
5	BY: RUCHIKA AGRAWAL, ESQ.	5	the record at 12:44 p.m. on August 23rd, 2011. This is 12:44:15
6	755 Page Mill Road	6	the videotaped deposition of Eric Schmidt.
7	Palo Alto, California 94304-1018	7	My name is Aric Kerhoulis, here with our
8	(650) 813-4228	8	court reporter, Leslie Rockwood. We are here from
9	ragrawal@mofo.com	9	Veritext National Deposition and Litigation Services at
10		10	the request of counsel for plaintiff. 12:44:36
11		11	This deposition is being held at the office
12	FOR THE DEFENDANT GOOGLE, INC., AND THE WITNESS	12	of Google at 1600 Amphitheater Parkway in the city of
13	KEKER & VAN NEST, LLP	13	Mountain View, California. The caption of this case is
14	BY: ROBERT VAN NEST, LLP	14	Oracle America, Incorporated, vs. Google, Incorporated.
15	BY: CHRISTA ANDERSON, ESQ.	15	Case Number 10-03561. 12:44:54
16	633 Battery Street	16	Please note that audio and video recording
17	San Francisco, California 94111	17	will take place unless all parties agree to go off the
18	(415) 773-6635 (Mr. Van Nest)	18	record.
19	(415) 676-2276 (Ms. Anderson)	19	At this time will counsel and all present
20	rvannest@kvn.com	20	please identify themselves for the record. 12:45:08
1	rvamest@kvii.com		
21	canderson@kvn.com	21	MR. BOIES: David Boies of Boies, Schiller &
21 22		21 22	MR. BOIES: David Boies of Boies, Schiller & Flexner, representing Oracle.
22		22	Flexner, representing Oracle.
22 23		22 23	Flexner, representing Oracle.  MS. DEARBORN: Meredith Dearborn, Boies,

1	Schiller & Flexner, for Oracle.	1	strategy, it's a platform, it's a set of partnerships,
2	MR. VAN NEST: Bob Van Nest, Keker & Van	2	it's a handset alliance, it's a piece of software. So
3	Nest, for Google.	3	it's many things.
4	MS. ANDERSON: Christa Anderson for Google.	4	And I'm sorry, could you restate your
5	MR. WALKER: Kent Walker for Google. 12:45:34	5	question? 12:47:51
6	MR. HWANG: Renny Hwang, Google.	6	Q. BY MR. BOIES: Sure. Android is, among other
7	MS. AGRAWAL: Ruchika Agrawal for Oracle.	7	things, a platform; correct?
8	THE VIDEOGRAPHER: The court reporter will	8	A. Yeah.
9	please swear in the witness, and we can proceed.	9	Q. And could you explain for the record what you
10	THE REPORTER: Would you raise your right	10	mean by "platform"? 12:48:00
11	hand, please.	11	A. So in computer science, a platform is usually
12	You do solemnly state that the evidence you	12	referred to as a thing on which other people build things
13	shall give in this matter shall be the truth, the whole	13	of value.
14	truth and nothing but the truth, so help you God.	14	Q. And the people that would build things of
15	THE WITNESS: I do.	15	value on an Android platform would include, but not be 12:48:16
16	THE REPORTER: Thank you.	16	limited to, Google; correct?
17	EXAMINATION	17	A. That's correct.
18	BY MR. BOIES:	18	Q. And one of the values of the Android platform
19	Q. Good afternoon, Mr. Schmidt.	19	to Google is that other people will build things of value
20	A. Hi. 12:45:54	20	on that platform; correct? 12:48:32
21	Q. You were employed by Sun Microsystems from	21	A. That is correct.
22	1997 1977 to 1997; is that correct?	22	Q. What are the ways that the Android platform
23	A. If I may correct you, 1983 until 1997.	23	contributes value to Google, the company?
24	Q. Thank you. You were employed by Sun	24 25	MR. VAN NEST: Objection. Form.
25	Microsystems from 1983 to 1997? 12:46:17	⊿5	THE WITNESS: Ultimately Android benefits the 12:48:54
1	A. That is correct.	1	Google strategy around cloud computing. Ultimately more
2	Q. And your last position at Sun was chief	2	people will use or may use Google services, or they may
3	technical officer; is that correct?	3	not, if the Android platform comes with those Google
4	A. That is correct.	4	services.
5	Q. And after leaving Sun, you became chief 12:46:30	5	So there are a number of sort of indirect 12:49:16
6	executive officer and chairman of Novell; is that	6	benefits from that platform which inure from the nature
7	correct?	7	of its Open Source approach.
8	A. Yes.	8	Q. BY MR. BOIES: Now, when you refer to
9	Q. And you served in that capacity from 1997 to	9	indirect benefits, am I correct that Google makes the
10	2001? 12:46:45	10	software that represents Android available without 12:49:41
11	A. Yes.	11	charge?
12	Q. And in 2001, you became CEO of Google;	12	A. It's it would be technically correct to
13	correct?	13	say that we make the software available under a license,
14	A. That is correct.	14	and that license is known as the Apache license, and it
15	Q. And you continued in that position until 12:46:54	15	does not include a charge. 12:49:58
16	January of 2011; is that correct?	16	Q. Does the license pursuant to which you make
17	A. April of 2011.	17	Android available include conditions or requirements?
18	Q. April of 2011. And you are currently	18	A. There are some.
19	chairman of Google's executive board; is that correct?	19	Q. What are the conditions and requirements of
20	A. That is correct. 12:47:08	20	the license that Google uses to make Android available 12:50:19
21	Q. Let me begin by asking you to list the ways	21	that you believe are important?
22	that you believe that Android contributes value to	22	A. Well, there's a long list. The license
23	Google.	23	itself is lengthy, and I would have to refer to it to be
24	MR. VAN NEST: Objection. Form.	24	precise. But certainly one of them is the fact that
25	THE WITNESS: So Android is a is a 12:47:26	25	people are free to modify as they see fit. They can use 12:50:39
1	7	1	0
	7		9

1	other platforms and services as they wish. As I	1	I'll describe the calculation. So we pay their salaries.
2	understand it and I might get this slightly wrong	2	You assume that they cost \$150,000 a year, and you assume
3	the license asks that you if you make a change, you	3	that we have that for three or four years. So use round
4	have to publish that change back into the same community.	4	numbers. 200 and three of the years, that would be 600
5	The general term for this area is called Open 12:51:04	5	man years. So whatever that works out to be. Multiply 12:54:00
6	Source, is what I was referring to.	6	that out times 150,000.
7	Q. And when you say "publish the change back	7	And there are probably some additional
8	into the community," you mean make it available to the	8	license fees that might have been paid along the way,
9	community without charging people for it?	9	which I don't remember.
10	A. Under similar terms. 12:51:16	10	Q. BY MR. BOIES: Now, in addition to the 12:54:14
11	Q. Under similar terms, the Apache license?	11	engineers that are included in this, are there other
12	A. That's correct. That is my understanding.	12	people in Google who devote time and effort and expense
13	Q. All right. And that was your understanding	13	to Android?
14	when you were the Google CEO; correct?	14	MR. VAN NEST: Objection. Form.
15	A. Uh-huh, yes. Yes. 12:51:27	15	THE WITNESS: I'm sure that there are, but I 12:54:35
16	Q. Now, how does making this Android platform	16	don't know what the number would be.
17	available you're not getting money directly for it.	17	Q. BY MR. BOIES: Has Google, at any time that
18	It's costing you money to do it; correct?	18	you are aware of, attempted to make an estimate of how
19	A. Uh-huh.	19	much it would cost to develop and distribute Android?
20	Q. So how do you plan to make a profit from 12:51:46	20	MR. VAN NEST: Objection. Form. 12:55:06
21	that?	21	THE WITNESS: I'm not aware of one.
22	MR. VAN NEST: Objection. Form.	22	Q. BY MR. BOIES: Has Google ever made any
23	THE WITNESS: Well, Google is a company of	23	effort that you are aware of to estimate the dollar value
24	many different initiatives, some of which are highly	24	to Google of Android?
25	profitable. So, for example, our text search ads 12:51:59	25	A. I'm not aware of one. 12:55:30
	10		12
1	business, and others which are either things which we	1	Q. Has Google ever, insofar as you are aware,
2	think are good for the world or things which will improve		
		2	attempted to determine how much value Google could expect
3	computer science.	3	to get for each Android handset that was distributed?
4	computer science.  So at various points with Android, we've had	3 4	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.
	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19	3	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56
4	computer science.  So at various points with Android, we've had	3 4	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have
4 5	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19	3 4 5	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56
4 5 6	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important	3 4 5 6	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have
4 5 6 7	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say	3 4 5 6 7	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.
4 5 6 7 8	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.	3 4 5 6 7 8 9	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?
4 5 6 7 8 9	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say	3 4 5 6 7 8 9	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.
4 5 6 7 8 9	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41	3 4 5 6 7 8 9	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18
4 5 6 7 8 9 10	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and	3 4 5 6 7 8 9 10	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?
4 5 6 7 8 9 10 11	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android	3 4 5 6 7 8 9 10 11	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.
4 5 6 7 8 9 10 11 12 13	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?	3 4 5 6 7 8 9 10 11 12	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls
4 5 6 7 8 9 10 11 12 13	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes,	3 4 5 6 7 8 9 10 11 12 13 14	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?
4 5 6 7 8 9 10 11 12 13 14 15	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06	3 4 5 6 7 8 9 10 11 12 13 14	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32
4 5 6 7 8 9 10 11 12 13 14 15	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to	3 4 5 6 7 8 9 10 11 12 13 14 15	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.
4 5 6 7 8 9 10 11 12 13 14 15 16 17	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary
4 5 6 7 8 9 10 11 12 13 14 15 16 17	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing Android?	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary purpose of it is to speak to analysts that follow
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing Android?  MR. VAN NEST: Objection. Form.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary purpose of it is to speak to analysts that follow Google's stock?  A. They are on the call, absolutely. 12:56:52
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing Android?  MR. VAN NEST: Objection. Form.  THE WITNESS: I don't know the specific 12:53:23 numbers. So I can estimate.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary purpose of it is to speak to analysts that follow Google's stock?  A. They are on the call, absolutely. 12:56:52  Q. And you understand that they will be taking
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing Android?  MR. VAN NEST: Objection. Form.  THE WITNESS: I don't know the specific 12:53:23 numbers. So I can estimate.  Q. BY MR. BOIES: Your best estimate.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary purpose of it is to speak to analysts that follow Google's stock?  A. They are on the call, absolutely. 12:56:52  Q. And you understand that they will be taking into account things that you say in terms of deciding
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing Android?  MR. VAN NEST: Objection. Form.  THE WITNESS: I don't know the specific 12:53:23 numbers. So I can estimate.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary purpose of it is to speak to analysts that follow Google's stock?  A. They are on the call, absolutely. 12:56:52  Q. And you understand that they will be taking into account things that you say in terms of deciding whether or not to recommend that investors purchase
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing Android?  MR. VAN NEST: Objection. Form.  THE WITNESS: I don't know the specific 12:53:23 numbers. So I can estimate.  Q. BY MR. BOIES: Your best estimate.  MR. VAN NEST: Objection. Form.  THE WITNESS: I would estimate that there are	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary purpose of it is to speak to analysts that follow Google's stock?  A. They are on the call, absolutely. 12:56:52  Q. And you understand that they will be taking into account things that you say in terms of deciding whether or not to recommend that investors purchase Google stock?
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	computer science.  So at various points with Android, we've had various ideas as to where it is in that. But I think it 12:52:19 would be fair to say that Android is seen as an important platform for for people to do new things in mobile computing. It's not articulated with a stronger answer.  Q. BY MR. BOIES: Would it be accurate to say that the model Google has for Android is to make it 12:52:41 available for free and to make money from advertising and the value-added services that go on top of the Android platform?  A. That's a component of our strategy, yes, and yes. 12:53:06  Q. And what would you estimate the cost to Google has been so far in developing and distributing Android?  MR. VAN NEST: Objection. Form.  THE WITNESS: I don't know the specific 12:53:23 numbers. So I can estimate.  Q. BY MR. BOIES: Your best estimate.  MR. VAN NEST: Objection. Form.  THE WITNESS: I would estimate that there are	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	to get for each Android handset that was distributed?  MR. VAN NEST: Objection. Form.  THE WITNESS: I'm not aware of a number. 12:55:56  Q. BY MR. BOIES: You, from time to time, have earnings calls or had earnings calls when you were CEO; correct?  A. Yes.  Q. Do you still participate in earnings calls as 12:56:18 chairman of the executive board?  A. I do not.  Q. What were the purposes of the earnings calls that you participated in?  A. As I understand, they are traditional in 12:56:32 large public companies.  Q. And is it your understanding that a primary purpose of it is to speak to analysts that follow Google's stock?  A. They are on the call, absolutely. 12:56:52  Q. And you understand that they will be taking into account things that you say in terms of deciding whether or not to recommend that investors purchase